

2025 ANNUAL
IMPACT REPORT



BREAD FOR THE WORLD
INSTITUTE



Made for this Moment

50 YEARS AND COUNTING

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Bread for the World is a Christian advocacy organization urging U.S. decision makers to strive for a world without hunger. Our mission is to educate and equip people to advocate for policies and programs that can end hunger in the U.S. and around the world.

A Letter from Our President

Dear friend,

Bread for the World stands with our feet firmly planted at the intersection of faith, advocacy, and action. Together with advocates across the nation, we work unceasingly to ensure everyone has enough to eat. This has been our calling from the very beginning, and fifty years later, the vision of a world free from hunger continues to guide everything we do.

In 2025, the landscape for hunger and nutrition programs shifted dramatically. Policy changes and funding cuts created significant hardship and uncertainty for families already working to make ends meet. Programs that millions rely on were suddenly at risk.

Yet as all of this unfolded, I was reminded again and again: **Bread for the World was created for moments exactly like this.**

For fifty years and counting, Bread members and partners have advocated with clarity and courage to Congress and administrations of all political stripes that food and nutrition are not bargaining chips. Every person bears the image of God and deserves to be treated with dignity. Together, year after year, we have worked to advance policies and legislation that reflect that truth.

This year has been one of the most challenging in recent memory. Vital programs were cut. Funding that families depend on was

threatened. Real harm was done, and millions of people felt the impact. But in the middle of that, you stood firm. You did not remain silent. You spoke up with courage and conviction. You wrote, called, and met with lawmakers. And because you did, hundreds of millions of dollars were protected that will put food on tables, keep kids healthy, and provide nutrition services to the most vulnerable people in the United States and around the world.

The needs are still urgent. The road ahead is still long. But friend, this report is proof that your voice matters. As you read through the following pages, I hope you are both sobered by the stakes and encouraged by the power of your advocacy.

None of this was possible without you. And in the coming seasons, I am confident that with God's help and your support through advocacy, prayer, and giving, we will continue to build on the firm foundation we have laid together. As Scripture reminds us, *"If you offer your food to the hungry and satisfy the needs of the afflicted, then your light shall rise in the darkness..."* (Isaiah 58:10a). This is the vision that continues to guide our work toward a world where everyone is fed.

Thank you for being part of this movement. It is an honor to stand with you in this holy work, bearing light where the need is greatest, until the day when everyone is fed.

In service,



Eugene Cho

REV. EUGENE CHO



The Challenge

Hunger can be solved—both here in the United States and around the world. But the challenge is real.

Domestically, 18.3 million households were food insecure in 2024, including 3.3 million households with children, according to the U.S. Department of Agriculture.

And yet, the Supplemental Nutrition Assistance Program (SNAP) was cut by \$187 billion dollars over a 10-year period.

Globally, 43 million children suffer from severe acute malnutrition, and hunger claims the lives of 3 million children each year. Cuts to USAID and humanitarian aid budgets made those children and their parents even more vulnerable. More than 83 percent of USAID programs were terminated, and a Lancet study projected 14 million deaths by 2030 as a result, including 4.5 million children under the age of 5.

The outlook for hunger and nutrition policy in 2025 was bleak.

Then Bread advocates like you raised your voices.



Policy Wins

You spoke up. Congress listened. Here are a few major policy victories scored by Bread members in 2025:

- **Child Tax Credit (CTC):** Bread's advocacy helped convince Congress to prevent CTC refundability amounts from reverting to pre-pandemic levels and to **increase the per-child benefit** from \$2,000 to \$2,200.
- **WIC:** In 2024, WIC served almost 40 percent of all infants in the U.S. Bread's advocacy helped to secure full funding for WIC at \$7.6 billion for FY2025 with **no cuts to the Cash Value Benefit**, which is used to purchase fresh produce. Bread advocacy also supported the November continuing resolution that ended the government shutdown and **fully funded WIC for FY2026** at \$8.2 billion.
- **International aid:** Bread's FY2025 appropriations goals centered on strong funding for international programs that improve nutrition, health, and food security, particularly for women, adolescents, and children. These goals were largely met: **Global nutrition** was funded at \$168 million, **Feed the Future** received \$960 million, **Food for Peace** received \$1.619 billion, and **McGovern-Dole Food for Education** received \$240 million.

During rescissions negotiations, some proposals would have eliminated these programs entirely. **Bread's long-term advocacy helped protect Food for Peace, McGovern-Dole, and global nutrition, including components within PEPFAR.**

You Showed Up

For 50 years and counting, Bread members and partners have continually met the moment and shown up with urgency and resolve to advocate for hunger and nutrition policy and programs.

2025 was no different.

Bread members united in a powerful way and held **405 Congressional meetings** in Washington, D.C., organized nearly **350 grassroots Congressional meetings**, and facilitated **399 Offerings of Letters**.

And in those Offerings of Letters, advocates sent more than 150,000 personalized letters to their 536 elected leaders in the House and Senate.

This advocacy mattered. Even though our collective efforts could not save all the programs that Bread has championed, many critical anti-hunger programs remain strong. This is the power of advocating together. Bread was made for this moment.

“I continue to do [Offering of Letters], because every time I do it, it makes me feel good inside that I’m out there advocating and reaching someone that can eat, even if it’s across the world.”

REV. DEBORAH PEYTON
Bread for the World advocate



“As a voting member of this community, as a citizen of the United States, I have power. And I try to utilize that power.”

MEGEEN WHITE
Bread for the World advocate



Lifting Our Voices Together

A Letter from Our Managing Director

Dear friends,

One of the great privileges of serving at Bread for the World is getting a front row seat to watch Bread members and advocates speaking up together for the end of hunger.

When hundreds of Bread members from across the country gathered in Washington, D.C., for our 2025 Advocacy Summit, “Nourish Our Future,” they worshiped, learned about global child nutrition and humanitarian aid, and completed hands-on advocacy training from the Bread team. Then, I watched with admiration as they put that preparation and biblical principles into practice, marching to Capitol Hill to share their personal stories with their representatives and, at a time when drastic funding cuts were looming, speaking with boldness about protecting hunger and nutrition programs for families in the U.S. and around the world. Proverbs 31:8-9 compels us to speak up for the rights of those who are destitute. At such a critical time in our nation, Bread advocates invariably fulfilled this noble calling.

This year’s Advocacy Summit marked Bread for the World’s 50th anniversary; five decades of faithful advocates speaking up to members of Congress from both parties to end hunger and give struggling families a chance to flourish. As we see the work that is still ahead of us, this foundation of advocacy and unity—built by Bread members speaking up year after year—encourages me.

Whether you were with us at the Summit or writing letters and giving faithfully from your church back home, thank you. Your advocacy is a precious gift and more important than ever.

With gratitude,



REV. HEATHER TAYLOR
Managing Director
Bread for the World

A Letter from Our Board Chair

Friend,

Bread staff and Board members alike remain confident that we can end hunger in our lifetime. The pursuit of this worthy goal will require significant investments— including those from the beginning stages of our Generations campaign—to strengthen, expand, and sustain this vital work to build a world without hunger for the future.

In doing so, we will show leaders in Washington that this is the work of a movement that knows where it's going.

As I said at the Nourish Our Future launch: If we want our legislators to listen, we must speak. If we want them to lead on hunger, we must lead. If we want them to reach across the aisle, we must be willing to do the same.

That's what this movement does. Thank you for doing your part.

With gratitude,



DR. JEREMY K. EVERETT

Board Chair
Bread for the World

Nourish Our Future

In the U.S., more than 1 in 5 children are at risk of hunger, and around the world, a child dies every 10 seconds from malnutrition.

That's why we launched our **Nourish Our Future** campaign—a two-year strategy designed specifically to address child hunger in the United States and around the world through meaningful policy solutions.



At an event on Capitol Hill to kick off the campaign, Republicans and Democrats in Congress shared their promises to strengthen the Child Tax Credit, WIC, SNAP, and global nutrition programs.

Ending hunger, especially for children, is possible in our lifetime. Through this campaign, Bread members will raise their voices to create pathways to human flourishing and break cycles of child hunger and poverty.

"Hungry kids don't learn. And everybody eats. So every single one of us should have an interest in food, in food security, and national security. Because that's what this is."

REP. JAHANA HAYES (D-CT)



"[The Child Tax Credit] is seen sometimes as a Republican versus Democrat issue...but it's common sense. If you allow a family to hold more of their money based on how many children they have, that's more money they have to take care of their sons and daughters."

REP. DON BACON (R-NE)

"Let me start by saying as clearly as I can that I support all the priorities of Nourish Our Future. And taken together, achieving them would make a world of difference in ending hunger once and for all. And let me also say clearly: I think those priorities are achievable."

REP. JIM MCGOVERN (D-MA)



"We must do better when it comes to prioritizing federal policy aimed at addressing the global nutrition crisis. The work that all of you do in spreading awareness, providing support, and developing long-term solutions to address these challenges is pivotal as we continue to consider public policy proposals in Congress."

REP. DARIN LAHOOD (R-IL)

Advocacy Summit 2025

In June, more than 450 Bread advocates united in Washington, D.C., during Bread's 50th anniversary year for our annual Advocacy Summit.

We gathered to worship, learn, and raise our voices in the halls of Congress to support policies—like SNAP, WIC, and global nutrition assistance—that give children and families in the U.S. and around the world a real chance at a healthy, hunger-free future.



“My parents are farmers, and I’ve been involved in fighting food insecurity in food pantries and soup kitchens...my entire life. I feel so gratified to be here... to be able to talk to my representatives and do the advocacy work that we’re all called to do.”



JUSTIN SEWARD
Advocacy Summit attendee and advocate



Students Speak Up

An estimated 23 percent (3.8 million) of college students experienced food insecurity in 2020.

At the Advocacy Summit, college students who advocate with Bread shared powerful testimonies and amplified the need for better access to SNAP on college campuses.

Representative Suzanne Bonamici (D-OR, pictured above) attended the student event, and later that week, she introduced a bill in Congress to help college students access SNAP benefits. Students also met with Senator John Boozman (R-AR, seen right), Chair of the Senate Agriculture Committee, to hand-deliver their appeals for student access to SNAP benefits.



“Most students just aren’t aware of what resources are out there until they’re in a situation where they are struggling meal-to-meal and still figuring out school on top of that.”



JAZMINE FAJARDO
Advocacy Summit attendee and advocate

A Legacy of Support

Leota Ester has been a supporter of Bread for the World for nearly our entire existence. We are grateful for the many ways she has served the organization, including a term as a member of our board. This is her story.

What first drew you to Bread for the World?

The way I suppose most people are drawn — a friend. A friend who was really committed to Bread was a member of our church, and she introduced all of us.

That was the early '70s. What kept you connected all this time?

The hunger. I've taught, and I remember there were children who, by the time eleven o'clock came, they were not paying attention. I knew it was because they were hungry.

You've found a unique way to support Bread through future generations.

I have five grandchildren. One family now has twins. Rather than giving money, I said, "I'm going to give the same amount of money that I give to the other children, but I'm going to give it to Bread in your name."

Why does it matter that people pray?

I think because it reaches out of ourselves to recognize that we're not alone, and that we're not all things that we want to be.

Is there anything else you want people to know?

I think it's so important for us to believe that our... single voices put together make a difference in the world.



A Letter from Our Vice President for Development & Membership

Friend,

This report is more than a record of what happened last year—it's a testament to what becomes possible when faithful advocates and generous donors move together toward a common purpose.

Your generosity helped ensure that grassroots voices reached the halls of Congress, policies that protect families from hunger were strengthened, and communities that too often feel overlooked know they are seen, heard, and represented.

Together, we are building something both steady and powerful: a broad, diverse coalition of people who believe that hunger is solvable and that every person deserves enough to eat. After fifty years of work, we are seeing momentum—more members joining the

movement, stronger partnerships, and deeper policy impact. None of that happens without your philanthropic leadership.

Your partnership funds the advocacy, sustains the mission, and sends a message that ending hunger is possible.

Thank you for being at the center of this mission. We are grateful for your trust, your leadership, and your belief in what we can accomplish together.

With deep appreciation,



VILA-SHEREE WATSON
Vice President for Development & Membership
Bread for the World



In celebration of Bread for the World's 50th Anniversary in 2025, it was our privilege to honor our Luminary partners whose leadership has been instrumental in driving the movement to end hunger over the last 50 years.

Luminaries

Victor and Michelle Adamo
Dr. Judy and Richard Andrews
Anonymous
Sharon and Thomas Arendshorst
Patricia Shield Ayres
Rev. David Beckmann, *Bread for the World President Emeritus*
Charles Butt
Adele Cahill
John Carr
Dr. Iva Carruthers
Eleanor Crook
Rev. Dr. William Epps
Leota Ester
Dr. Jeremy Everett
Pati and Philip Frey
Heather Hardinger
Mark and Kathleen Helge
Betsy Hendrix
John and Felicia Hendrix
Dr. Sandra Joireman
Kathryn Judge and Timothy Wu

Gerald A. and Karen Kolschowsky
Dr. Michael and Jeanne Martin
Joseph and Mary Martingale
Roger McCullough and Bob Cardwell
Rep. Matthew McHugh
Terence and Montie Meehan
Mariam Mengistie
David and Robin Miner
Carol and David Myers
Maureen O'Leary
Maria Otero
Chang K. Park
Jennifer Pelling
Kate Pringle and John McCormick
David and Patti Repko
Dr. Nancy and Dr. George Rupp
Alfred D. Samuelson and Lisa Herrick
Kathleen and Todd Shapley-Quinn
Karen Sue Smith and Rose DiMartino
Rick Steves
Malcolm and Mary Lou Street
Peace Sullivan
Martha Ward

Luminaries In Memoriam

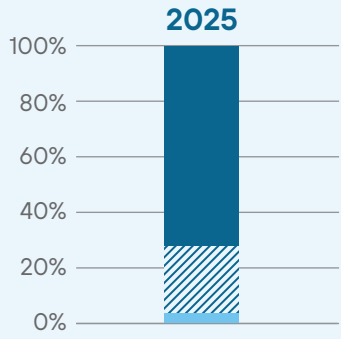
Joy Alforno
Dr. Robert Ayres Jr.
Eugene Carson Blake
William Byron
Robert Cahill, Jr.
Margaret Chase
Senator Robert Dole
Hilda Fedeler
Ellen Grimaldi
Bishop Thomas Gumbleton
Paul and Joyce Hoffman
Guerard and Ann Howkins
Janet Irwin
Julia and Frank Ladner
James and Dorothy Mark
Mimi Meehan
Pastor Bud Miller
Dr. Austin Mullen
Rev. Art Simon, *Bread for the World Founder and President Emeritus*
Patricia Swaney
Christine Vladimiroff
C. George and Margaret Widdifield

With Gratitude to Our 2025 Institutional Funding Partners

Andrews Foundation
Annie E. Casey Foundation
Blumenshine
Chang K. Park Foundation
Charlie and Mary Beth O'Reilly Family Foundation
David and Carol Myers Foundation
Deeds Foundation
Episcopal Health Foundation
Evangelical Covenant Church's Covenant World Relief and Development
Evangelical Lutheran Church in America
Frank S. and Julia M. Ladner Family Foundation
Gilligan Foundation
HCD Foundation
H-E-B
Helen Brach Foundation
Howard Miller Foundation
Humana Foundation
Independent Presbyterian Church Foundation
John A. Rodger Jr. Foundation
MacDonald-Peterson Foundation
Mary J. Donnelly Foundation
Mary Peace Sterling Foundation
Meehan Foundation
MJ Murdock Charitable Trust
Morris Weinman Memorial Foundation
National Christian Foundation
Rick Steves' Europe
Rockefeller Foundation
Schlick Endowment
Shield-Ayres Foundation
Sweet Bloom Coffee Roasters
The Gates Foundation
The Healey Family Foundation
The JANA Foundation
The RCM&D Foundation
Tsuha Foundation
United Church of Christ Love of Neighbor
Wallace Genetic Foundation
West Family Foundation Trust

Financial Overview

Revenue



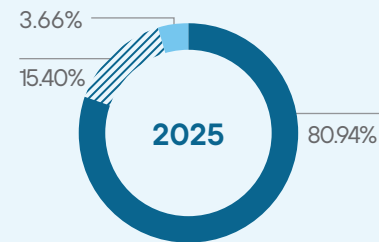
Total public support:
2025: 73.58%

Other revenue:
2025: 23.31%

Investment income:
2025: 3.11%

PUBLIC SUPPORT		2025
Contributions		4,329,349
Foundation grants		180,000
Church & denominational support		541,384
Prior years' revenue used in current year		1,562,027
Total public support		6,612,760
OTHER REVENUE		2,095,074
Total operating revenue		8,707,834
NON-OPERATING REVENUE: INVESTMENT INCOME		279,833
Total revenue		8,987,668

Expenses



Total program expense:
2025: 80.94%

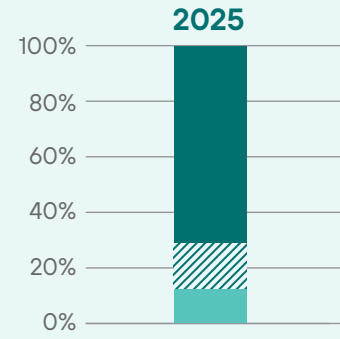
Fundraising:
2025: 15.40%

Finance & administration:
2025: 3.66%

PROGRAM SERVICES		2025
General education & research		1,818,546
Outreach & advocacy		1,355,730
Public policy		2,819,561
Total program expense		5,993,837
SUPPORT SERVICES		
Fundraising		1,140,532
Finance and administration		271,120
Total support expense		1,411,652
Total expense		7,405,489
Change in unrestricted net assets		279,833
Change in temporarily restricted net assets		-259,684
Net assets (beginning of year)		11,489,632
Net assets (end of year)		11,509,781

Financial Overview

Revenue



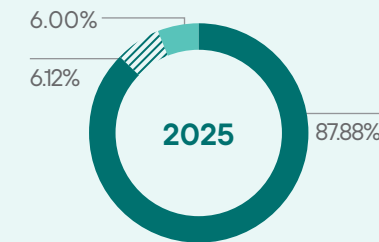
Total public support:
2025: 71.48%

Other revenue:
2025: 16.91%

Investment income:
2025: 11.60%

PUBLIC SUPPORT		2025
Contributions		4,288,696
Foundation grants		1,003,125
Prior years' revenue used in current year		2,930,781
Total public support		8,222,602
OTHER REVENUE		1,945,568
Total operating revenue		10,168,170
NON-OPERATING REVENUE: INVESTMENT INCOME		1,334,628
Total revenue		11,502,798

Expenses



Total program expense:
2025: 87.88%

Fundraising:
2025: 6.12%

Finance & administration:
2025: 6.00%

PROGRAM SERVICES		2025
General education & research		1,231,885
Outreach & advocacy		969,631
Public policy		4,062,224
Total program expense		6,263,740
SUPPORT SERVICES		
Fundraising		436,021
Finance and administration		427,913
Total support expense		863,934
Total expense		7,127,674
Change in unrestricted net assets		1,334,626
Change in temporarily restricted net assets		109,715
Net assets (beginning of year)		14,208,893
Net assets (end of year)		15,653,234

Hunger is solvable. Every voice matters.

**Bread for the World was
made for this moment.**



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